### Casa Inc.

Financial Results Presentation for the Fiscal Year Ending January 2020

Listed Code: 7196



#### FY2019

# Performance highlights

Amount of sales

**Gross profit** 

**Operating income** 

+9.6%

+8.7%

+ 14.9%

FY2019

9,436 Million Yen

FY2019

6,165 Million Yen

FY2019

1,522 Million Yen

FY2018

8,609 Million Yen

FY2018

5,673 Million Yen

FY2018

1,325 Million Yen

The Company has prepared consolidated financial statements from the current consolidated fiscal year.

FY2018	FY2019	YoY change Increase	Y
8,609	9,436	826	
5,673	6,165	492	
1,325	1,522	197	
1,391	1,577	186	1
840	927	86	
	8,609 5,673 1,325	8,609       9,436         5,673       6,165         1,325       1,522         1,391       1,577	8,609 9,436 826 5,673 6,165 492 1,325 1,522 197 1,391 1,577 186

YoY change Increase Rate	YoY change Increase
9.6%	826
8.7%	492
14.9%	197
13.4%	186
10.3%	86

Initial guarantee fee 5,105 Million Yen 112% YoY Annual guarantee fee 4,181 Million Yen 108% YoY

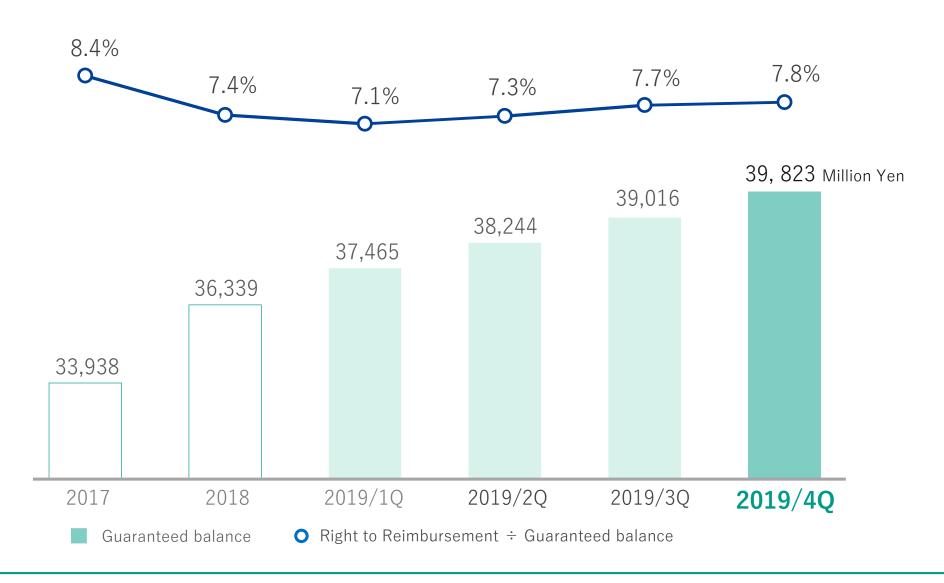
Allowance for doubtful accounts 1,754 Million Yen 101% YoY

Referral fee 802 Million Yen 128% YoY



Unit:	One million yen	FY2018	FY2019	Increase / decrease	
Cu	rrent Assets	5,626	6,529	903	
	Cash and deposits	2,705	2,824	119	Due to expansion of new
	Right to Reimbursement	2,676	3,117	441	contracts,increase in the number of holdings
	Allowance for doubtful accounts	△ 1,734	△ 1,826	△ 91	Reserve for Right to Reimbursement
Non-current Assets		6,049	6,141	91	Ratio decreased by 6.2%
	Goodwill	3,841	3,579	△ 261	
Tot	al assets	11,675	12,671	995	
Liabilities		5,397	6,061	663	Initial guarantee fee 2,303 Million Yen
	Advance payment	4,089	4,425	336	Annual guarantee fee 2,122 Million Yen
	Investment securities	25	145	120	Impairment loss due to valuation loss 62 Million Yen
Ne	et Assets	6,278	6,610	331	

#### Stable ratio of Right to Reimbursement to guaranteed balance



# 2yen increase per share from initial plan

	FY2019 plan	FY2019 Performance
Regular dividend	26.00 yen	28.00 yen
Payout ratio	30.3%	30.9%

#### FY2020 Business Plan

Business Plan

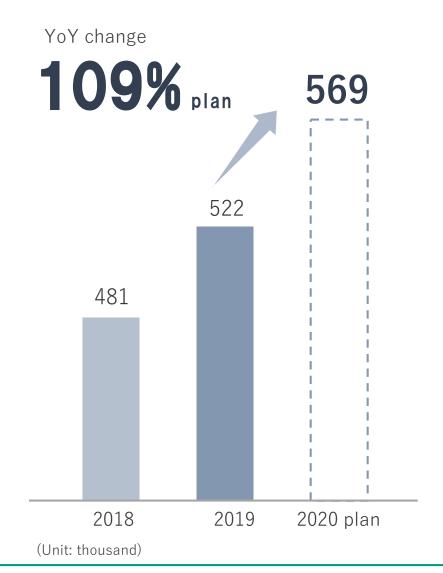
#### Expect further growth in sales and profits due to continued investment

Unit: One million yen	FY2019	FY2020	YoY change Increase	YoY change Increase Rate
Net Sales	9,436	10,446	1,010	10.7%
Gross Profit	6,165	6,758	592	9.6%
Operating Profit	1,522	1,634	111	7.3%
Ordinary Profit	1,577	1,679	102	6.5%
Attributable to parent company shareholders  Profit	927	1,012	85	9.2%

#### Number of new contracts

# YoY change 115% plan 128 119 2018 2019 2020 plan (Unit: thousand)

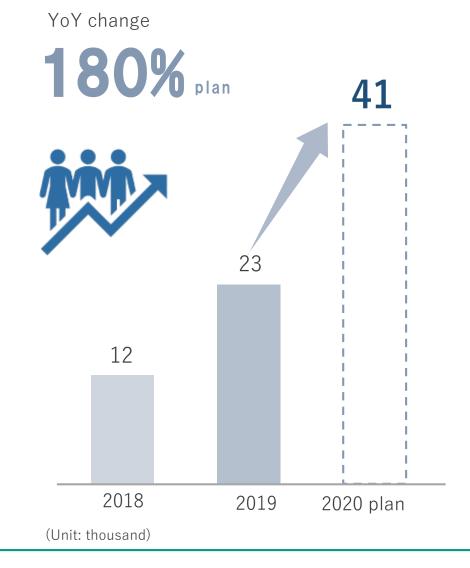
#### Number of contracts held



#### Number of new contracts

# YoY change 178% plan 28 16 2018 2019 2020 plan (Unit: thousand)

#### Number of owners





60% use joint guarantor in the real estate rental market

Real estate rental market 16.5 million units (5million annual contracts) Management comany market Self-management market 6.5 million units 10million units **Guarantor 40% Guarantor 85%** Guarantee company 60% Guarantee company 15% 1.7 million contracts/year  $1.\overline{2}$ million contracts/year

Use of joint guarantor 60%

**Use of Guarantee company 40%** 

\* According to Casa



Awareness-raising activities for landlords and agencies for civil code amendment



<Tokyo venue>



<Nagoya venue>



<0saka venue>







#### Joint guarantor integrated into Casa

Mixed use of personal guarantee and institutional guarantee





#### Unified to Casa



#### [Trouble of real estate company and landlord]

- · Rent in arrears
- · Rent dunning
- Unpaid renewal fee

- · Charging restoration fee
- Final inspection
- Renewal oversight of household goods insurance

Casa solves the troubles of real estate companies and landlords

## Easy switching of complicated procedures through online

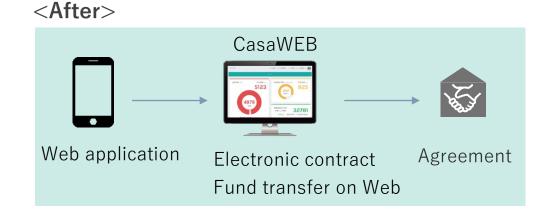


**Fund transfer on Web** 





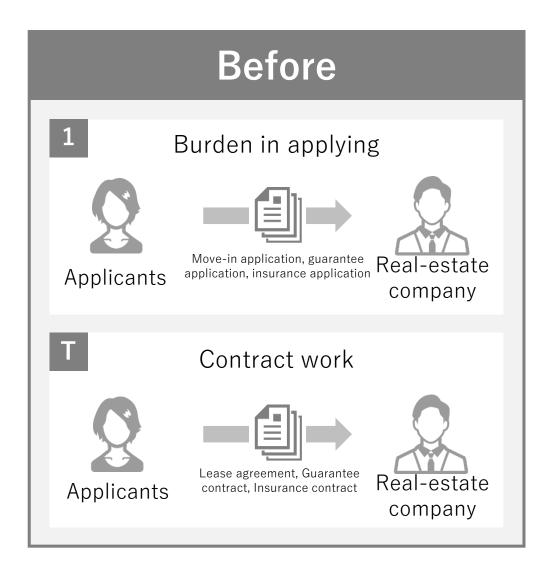


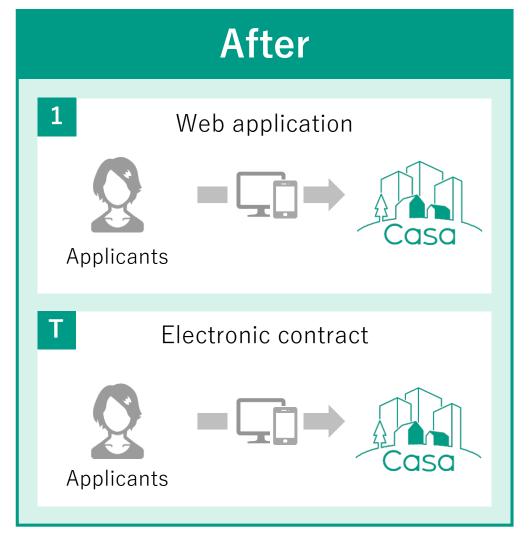






#### Improve convenience and smooth occupancy





# COMPÁSS

# COMPÁSS

#### 1. Point to the right path

Lead to the future for customers who are wandering around without knowing where to go.

#### 2. Open the road "Michi" (homonymous word with "unknown") with sharpness and strength

Combining the sharp sense of foresight and the power to accomplish anything, rebuilding the industry. Correct the road it should be.

#### 3. Build a trusted and good relationship

Build a trusted relationship with customers as the compass points in the right direction.

#### 4. Keep moving forward with a rising mind

Keep moving forward for a good future with a needle of the compass pointing up, the customer, company, and industry.



#### Solving real estate challenges with technology

#### Changes in the market environment

- Aging population and declining population
- Increase in vacant houses and aging of existing stock
- Utilization and penetration of new technologies such as IOT and AI

#### Public and private goals

- Realization of a stock-type society
- Realizing safe and secure real estate transactions
- Securing a home where you can live with peace of mind

<sup>\*</sup> From the Ministry of Land, Infrastructure, Transport and Tourism "Real Estate Business Vision 2030-Toward" Optimal Use of Real Estate "in the Reiwa Era"



#### Landlord's worries



Late payment of rent



Vacancy increase



Aging property



Trouble between residents

Lack of expertise



Payoff trouble when leaving

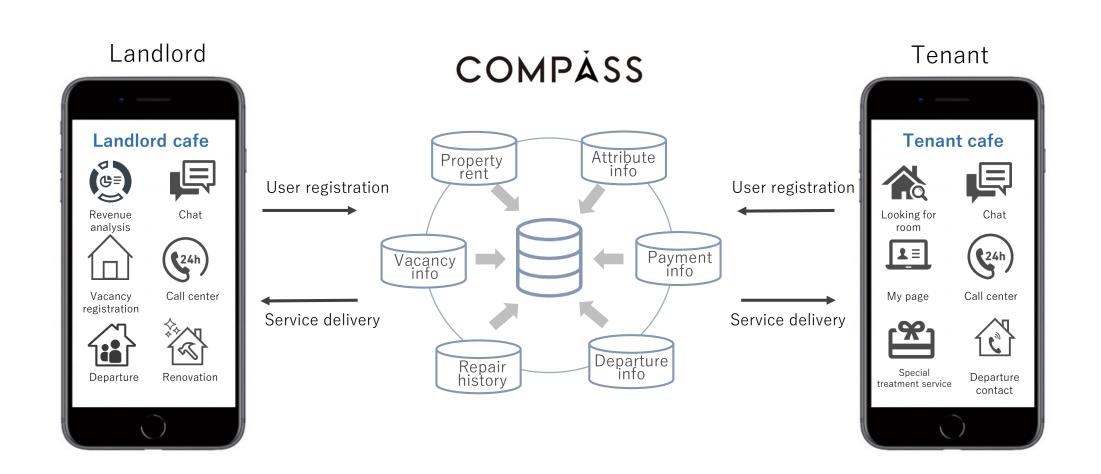


Poor cash flow





Analyze, visualize and monetize data related to living life





#### Rent assessment

#### Recruitment

#### Management

#### **Departure / Repair**

Inability to make investment decisions without understanding the peripheral market



Do not understand the response to vacancy recruitment



Troublesome to respond to tenant troubles



Troublesome to move out and arrange the next recruitment



# COMPASS











## November 2019 release



「住みたくなる部屋」へデザインリフォーム を行い、入居者募集とその家賃保証で安心 と便利をご提供します。

#### 「空室を埋めるリフォーム」3つの Step

#### 退去立会の代行

✓ ガイドラインの取得 ✓ 室内設備の不具合確認

☑ たばこの臭い・黄ばみ ☑ 修復費用を査定

☑ 退去者へのご説明

☑ 敷金精算書へのサイン

☑ 退去者負担分の精算



#### デザインリフォーム





オーナー様



after

- デザインクロス張替 ・ハウスクリーニング
  - 消耗品交換等雑工事
  - 施工事例:

アクセントクロスで物件の差別化

#### 入居者募集

▶用 C社

空室情報を登録

22,000 店舗へ

# COMPĂSS

Realizes fair real estate transactions by IT







Eliminate information disparity and aim for soundness of real estate transactions, utilizing technology



- In addition to our business and industry trends, this document also refers to our future prospects based on our current plans, estimates, forecasts or forecasts.
- These forward-looking statements carry various risks and uncertainties.
- Already known or unknown risks, uncertainties and other factors may or may not lead to different consequences than those contained in the statement of future prospects.
- We can not promise that our forward-looking statements are correct, and our results may differ materially from our forward-looking statements.
- The forward-looking statements in this document were made by the Company based on available information as of March 10, 2020, and reflect any future events or circumstances. The statement is not updated or changed.
- From the second quarter of the fiscal period ending January 2020, consolidated financial statements have begun. The year-on-year comparison is a comparison with non-consolidated results.